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| **Free PMP ® Exam Sample Question**  |
| **Cornelius Fichtner**  |

## Question

You manage a project for a design firm. A colleague is requesting the release of some of your resources to his project, because these resources have critical technical skills that both projects need. You analyze the situation critically and because your deliverables have already been handed over to the customer you decide that you can release the resources early to help with the other project.

However, the customer informs you later that same week that some of the deliverables require changes because they did not comply with the acceptance criteria. Unfortunately the only resources with the skills to perform the rework have already been released to the new project and are no longer available to work on your project. Which of the following did you fail to perform, which could have helped you to rework the deliverables on time?

A.) Release of resources after administrative closure

B.) Identification of acceptance criteria

C.) Managing issues through issue log

D.) Apply expert judgment

*Question provided by The PM Exam Simulator:* [*www.pm-exam-simulator.com*](http://www.pm-exam-simulator.com)

## Answer & Explanation

Correct Answer: A)

The question is asking you to identify the activity that could have helped perform the rework on time. It's tricky because none of the answers are "perfect" and you need to select the "best" one:

> The scenario clearly states that you analyzed the situation critically. You have therefore not failed to apply expert judgment to the situation. (Your judgment may have been wrong, but you applied it.)

> Identification of acceptance criteria cannot help perform rework on time.

> Managing issues through an issue log will also not improve your chances of performing rework on time.

Therefore, the only action that could have helped you to perform the rework on time would have been to not release the resources in the first place. If you had waited to release them until after the administrative closure of the project was completed (= end of project) then your resources would have been available.

Obviously, the best action would have been to release the resources with a provision to get them back on short notice in case that rework needed to be done on any deliverables. But that answer isn't available for this question, so you needed to think this through from a PMBOK Guide perspective and select the one that would have helped you.

Reference: PMBOK Guide Fifth Edition, pages 100, 101

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